

CEO Communiqué

Canada

 Aviva Canada presented Crawford with an appreciation award for exemplary support in 2013 catastrophe events
 Crawford was successful in RFP for TPA and adjusting services for The Province of Ontario Aramark relationship has significantly expanded with the addition of Ontario to their program

CEO Pat Van Bakel, discussed catastrophes at the Conestoga chapter of the Insurance Institute of Ontario

World Headquarters

 Won the Forrester Groundswell award for Business-to-Employee Mobility for Crawford CAT Connection. CAT Connection links U.S. employees into a real-time virtual workforce, integrating directly to CMS and HR systems to expedite claims set up
 GTS mobile website won Outstanding Mobile Website award in the 2013 MobileWeb Awards
 Hosted inaugural Georgia Surplus Lines Association under 40 symposium at WH0. The program featured educations sessions, Command Center tour and several speakers including a regional director from Lloyd's America

Broadspire

 New accounts: City of Hamtramck, CSX Transportation (adding WC, AL, GL), Hawaii Pacific Energy Group, Pioneer Energy Group, STERIS, Wolverine Worldwide

 Highlighted renewals (maintaining YTD rate of 95%): Scotts Miracle Grow, Pep Boys, Rock Tenn

 Now offering/supporting pharmacogenomic testing, which has the potential to promote safer prescribing by identifying genetic metabolic variations

 Exhibited and presented learning sessions at this year's NWCD, a prominent annual conference focused on disability

 Co-sponsored Work Safe, a book on keeping immigrant workers safe of the job, launching the book at the NWCD conference

GCG

 Business Development Specialist Sarah Frankel was recognized as the IWIRC 2013 Rising Star
 VP of Bankruptcy Operations Angela Ferrante discussed bankruptcy trends with

Financier Worldwide

Contractor Connection

• The JD Power 2013 Property Claims Study for insurance industry identified Contractor Connection as #1 service provider in providing immediate assistance to property owners Hosted operation center tour for insurance carriers and network contractors who were in Jacksonville, FL for

2013 PLRB Large Loss conference. Provided emergency service home repair assistance to approximately 1,000 homeowners impacted by the tornadoes that tore through the Midwest on November 17

Latin

America

Crawford exhibited at FIDES

Jose Vicente Gomes

America

2013 in Antigua, Guatemala with

appointed manager of

Crawford Brasil

our associates ADECA from Central

U.S. P & C

 Bentley Laytin (formerly Western RVP) is now head of U.S. Property & Casualty centralized operations at WHQ

 The implementation of the business unit's new operational model is underway— revamped collections functions have gone live effective December 1
 Contacted 100+ clients in the Midwestern U.S., responding to recent devastating tornadoes that have hit the region

Service Center staff is working more closely with Broadspire to drive business via local regional relationship-building through the Grassroots Sales Program

Connecting our global organization

U.K. Good progress made in the

Market Loss Adjuster survey with SLS being voted best liability adjuster in the UK and Crawford beating Davies and GAB Robins in every category and Cunningham Lindsey in 3 of 4 categories A large new business win for Broadspire

 Progress made on rolling out a radical process to review activity into subsidence and general property— we have been able to halve hand offs and contact points on our redesigned claims flow

Global Markets

 Global Markets & Broadspire's approach to global TPA claims handling has been recognized by the judging panel at the IRMs Global Risk Awards where Crawford is a finalist
 Held a series of seminars across Asia with JLT and Allianz to support their new cyber risks product. Crawford is the named sole adjuster

• Appointed for Lefarge Tarmac for their global PD/BI program

CEMEA

Netherlands held a conference on social media for its clients
Head of Liability in Poland, Joanna Zareba, had an article published in the leading Polish insurance monthly magazine
Good collaboration between UK & CEMEA sees John Buckle, UK, and Rianne Baumann, Netherlands, working together on new business opportunities
Nordic management team met for 2 days of planning— 2014 priorities with action plans and clear ownership and focus on quality and cost efficiency.

Asia-Pacific

 Celebrated 30th anniversary of our Indonesian company and hosted a reception for 250 clients
 Sales transformation courses held in Asia Crawford won Major Loss Award at the inaugural Claims Awards Asia for its response to the Thailand floods
 Crawford delivered a presentation at event hosted by the Malaysian Reinsurance Berhad for the market

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